Welcome Video #3 – "Why You Are Here"





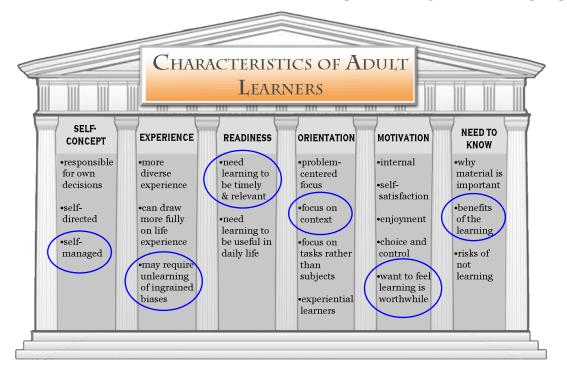
Agenda

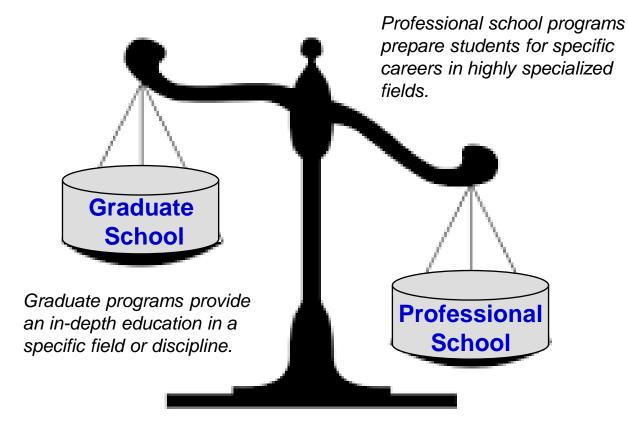
- Command & General Staff School (CGSS) is a Professional School
- > 59-Days of Summer
- Common Core Overview
 - C100: Foundations and Data Literacy
 - C200: Strategic Context of Operational Art
 - C300: Unified Action
 - C500: Operational Art and Joint Planning
 - ➤ C400: Apply US Army Doctrine
 - F100: Force Management
 - S100: Sustaining the Competitive Advantage
 - H100: Toward Modern Warfare: Adaptation and Innovation in War, 1789-1945 L100: Developing Organizations and Leaders
 - > X100 Series: Common Core Capstone Event
- Advanced Operations Course Overview
 - ➤ Module 0, I, II, III, and IV
 - ➤ H400: The Quest for Decisive Victory: America's Approach to War, 1930-2017
 - > L400: Art of Command
- Electives Program
- Summary & Conclusion

CGSOC is a Professional School



Malcolm Knowles' Adult Learning Theory (Andragogy)





Profession of Arms

Command and General Staff Officer Course (CGSOC) Overview:

- Designed to prepare officers for the latter stages of their careers, focusing beyond immediate job roles.
- Facilitates the transition of junior majors and senior captains from tactical, direct leadership to operational, organizational leadership.
- Emphasizes the US Army's roles, missions, and functions in a joint context (JPME I & MEL 4 Credentialing).
- While CGSOC hosts graduate degree programs, it remains a Service (Professional) School and not a Graduate or Joint School.

What are you going to learn today? (Take ownership of your education-lifelong learner)

59 Days of Summer



AY23-24 Graduation

JUN 2024



Service Onboarding

IMS

ARSOF IA/ACP

USSF USMC

USN/USGG USAF

ARMY

AY24-25 Start

AUG 2024

Student Housing

Student In-Processing

ACFT Initiated

Reading Improvement

Writing Improvement



Common Core Overview



Month	Jul	ly	August	ust September October November December					nber	January	Fel	bruary	March	April	Jun	ne		
		Convocation		Common	Core		AC	oc	Winter Break		AC	oc		Electi	ives Pro	gram	Graduation	
Week			01 02 03 04	4 05 06 07 08	09 10 11 12 13	3 14 15	16 17	18 19	20 21	22 23 24 2	25 26 27 2	28 29 3	30 31 32 33 34	35 36 37 3	38 39 4	40 41 42	43 44	

	Ļ	Week	01 02 03 04 05 0	06 07 08 09 10 1	11 12 13 14 15 1	6 17 18 19 20 21	. 22 23 24 25 26	27 28 29 30 31	32 33 34 35 36 37 38 39 40 41 42 43 44
									Common Core Purpose
P A		C100 Foundations and Data Literacy	C150 Critical and Creative Thinking	C200 Strategic Context of Joint Warfighting	C300 Unified Action	C500 Operational Art and Joint Planning	C400 Apply US Army Doctrine	X100 Series Common Core Capstone Event	The Common Core prepares junior field-grade officers in enhancing their effectiveness, readying them to serve on general staffs when rejoining the operating force upon graduation. (JPME
R A L		Enhance leadership	Develop techniques to	Prepare military	Analyze joint capabilities	Strengthens the	Understand the US Army	Assess the cumulative	Level 1 qualification is awarded upon completion of both the Common Core and the credentialing course based on branch/ functional areas.)
L		and data	improve	officers to	and doctrinal	understanding	operational	knowledge of	F100 Force Management
E		literacy fundamentals	thinking and decision-	think strategically	principles to address	of the Joint Planning	concept of MDO at the	the Common Core	
		for CGSOC	making.	and act	operational	Process (JPP) and supports	brigade and	l	S100
		through core professional		decisively in complex	challenges.	crafting doctrinally	division-level.	1	Sustaining the Competitive Advantage
B L		principles.		global contexts.		sound, operational approaches			
0						арргоионез			H100
C								l	Toward Modern Warfare: Adaptation And Innovation in War, 1789 to 1945
K									
									L100 Developing Organizations and Leaders

C100: Foundations and Data Literacy



C100 helps you improve the fundamental skills you need to succeed at CGSOC and as leaders in the operational force.

Content

- Stewarding the Army profession
- Data literacy
- Professional communication
- Leader development
- Self-awareness and self-development
- Emotional intelligence

Assessments

C100 is a pass/fail block. You receive formative feedback on three assessments:

- Argumentative Essay
- Information Briefing
- Individual Development Plan



C150: Critical and Creative Thinking



C150 fosters an understanding of blending the skills of critical and creative thinking. It examines creative thinking through the lenses of divergent/convergent thinking and narrative cognition.

Content

Themes

- Critical thinking
- Creative thinking using divergent and convergent thinking
- Creative thinking using narrative cognition

Practicums

 C150 includes several practicums spread throughout the block, focused on application of effective thinking skills.

Assessments

This is an ungraded block of instruction.



C200: Strategic Context of Joint Warfighting



C200 begins with a basic introduction to the nature of war and the Just War tradition. It then addresses the U.S. national security apparatus, and the policies and concepts that guide the use of the military instrument of national power. It concludes with students applying these concepts at the Combatant Command level, creating a strategic estimate for a given area of responsibility.

Content

Lessons on the strategic environment, power and strategy, national and DOD processes for policy and planning, national and DOD strategies, the role and perspective of the combatant commander, and a practicum to produce a strategic estimate.

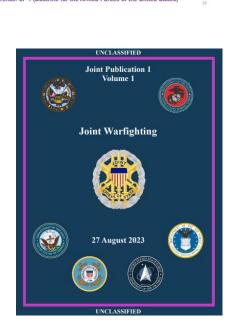
- Multiple Choice Exam 1 & 2
- Contribution to Group Learning













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C300 Unified Action begins with an understanding of the fundamentals of unified action, joint functions, and the range of military operations to provide the context for how joint forces and unified action partners are integrated and synchronized to support the JFC's plans and operations. The remaining lessons provide a basic understanding of the roles, functions, capabilities, limitations, and operational considerations of the US military services, unified action partners, and the Cyber and Space domains. The block includes an introduction to the fundamentals of nuclear operations related to unified action, joint force organizations, and joint command authorities.

Content

Three lessons that cover the fundamentals of unified action and the joint functions; two lessons on multinational and interorganizational partners; five lessons on the capabilities of the branches of the armed forces and special operations forces; three lessons on space, cyberspace, and nuclear operations; and a practicum.

Assessments

- Multiple Choice Exam 1 & 2
- Contribution to Group Learning

C300: Unified Action





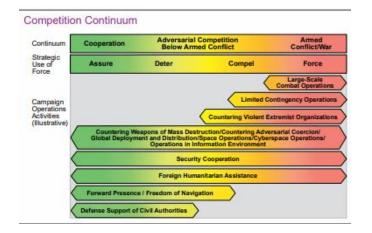


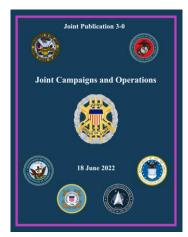


















C500: Operational Art and Joint Planning



The C500 block is comprised of two lessons. Lesson C501 introduces the Joint Planning Process (JPP), encompassing operational art and design to facilitate the analysis and development of various courses of action within a scenario. Lesson C599 serves as the capstone exercise, where students demonstrate their mastery of the joint planning process by functioning as members of an operational planning team focused on the Southeast Asia region.

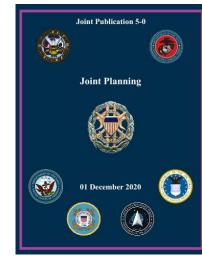
Content

One lesson that introduces student to Operational Art and Design and the steps of the Joint Planning Process JPP; one multi-day practicum in which students execute the JPP to solve an operational problem and develop courses of action.

- Multiple Choice Exam
- Contribution to Group Learning
- Elements of Operational Design Exam







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C400: Apply U.S. Army Doctrine



C400 fosters an understanding of the U.S. Army operational concept of multi-domain operations (MDO), the operations process, Army operations in support of unified action, and the military decision-making process.

Themes

- MDO foundations
- Army doctrine
- MDMP

Practicums

- The operations process
- · Reconnaissance and security
- Offensive and defensive operations.

- Lesson Quizzes
- Final Exam
- Contribution to Group Learning





F100: Introduction to Force Management



F100 develops an understanding of how the Army delivers capabilities to meet current and future threats. The FM process creates mission ready, campaign quality, and lethal expeditionary forces for Combatant Commanders.

Content

- Foundations of Change Strategy & Threats
- Capability Requirements, Gaps, & Solutions (DOTmLPF-P capabilities analysis)
- Materiel Development & Acquisition
- Designing & Organizing Organizations
- Fielding & Integrating Capabilities
- Army Resources: Planning, Programing, Budgeting, & Execution

- Multiple Choice Exam (Formative)
- Multiple Choice Exam (Summative)

- Change Proposal Paper
- Change Proposal Azimuth Checks 1 & 2
- Change Proposal Briefing











S100: Sustaining the Competitive Advantage



S100 develops a common understanding for teaching sustainment to Non-Sustainers focusing on the Operational Level of Warfare.

Content

- National & Theater Strategic Levels of Sustainment
- Joint Logistics & Joint Logistics Planning
- Army Sustainment Support to Other Services
- Army Sustainment to Multidomain Operations (MDO)
- Resource Management & Fiscal Stewardship
- Operational Contract Support (OCS)
- Army Medical and Human Resource Support
- Sustainment for Tactical Forces in MDO

- Information Paper
- Multiple Choice Exam 1 & 2



H100: Toward Modern Warfare: Adaptation and Innovation in War, 1789-1945



H100 is the history component of Common Core and gives a broad perspective on the efforts by past militaries to adapt and innovate their ways and means in peacetime and wartime, thus providing insights into challenges and opportunities the U.S. military faces today.

Content

H100 traces the creation of modern warfare from the 18th to the 20th centuries, emphasizing the linkages among history, adaptation, and innovation. Topics include Napoleonic France; theorists Clausewitz, Jomini, Sun Tzu, and Mao; the World Wars and the interwar period.

- Contribution to Group Learning
- Argumentative Essay Sentence Outline
- Argumentative Essay (3-5 pages)



L100: Developing Organizations and Leaders



L100 helps you prepare to succeed as organizational leaders by examining how leaders improve organizations while accomplishing missions.

Content

The block examines organizational level leadership and organizational development to prepare officers to lead large organizations.

Themes

Organizational ethics, power and influence, organizational climate: trust, learning, and resilience, leading change, developing and maintaining a shared organizational vision, and negotiations.

Assessments

- Contribution to Group Learning
- Critical Leadership Problem Analysis
- Argumentative Essay (5 pages)

Strengthening the profession by preparing today's leaders for tomorrow's challenges.





Advanced Operations Course (AOC) Overview



	Month	Ju	ly	August September October Noveln							nb	er	D	ecen	nber		Janı	ary		Fe	ebru	ary		M	arch			Аp	ril			Ma	ау	J	une					
_			Convocation				Con	mmor	ı Cor	e						A	oc		Winter Break					Α	oc							Ele	ctiv	es Pr	rogra	am			Graduation	
	Week			01 02	03 0	4 05	06 0	07 08	3 09	10	11	12 1	3 1	4 15	16	17	18	19	20 2	1 2	22 23 2	4 25	26	27	28	29 3	30 3	1 32	33	34	35 3	6 3	7 38	39	40	41	42	3 4	4 -	

	Week 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15	16 17 18 19 20	21 22 23 24 25 2	6 27 28 29 30 3	1 32 33 34 35 36	37 38 39 40 41	42 43 44
P A R	AOC Purpose The Advanced Operations Course credentials basic branch field grade officers to serve on general staffs and lead battalion and brigadesized units in the execution of multidomain	Module 0 The Operations Process and the Brigade	Module I Train, Ready, & Deploy the Division	Module II JRSOI	Module III Division Defensive Operations	Module IV Division Offensive Operations	
A L L E	operations guided by mission command approach in joint, interagency, intergovernmental, and multinational environments. (MEL4 qualification is awarded upon completion of both	Examine how staffs conduct the operations process at the brigade-level.	I division and	and Army doctrinal concepts for the reception, staging,	processes to enable decision-	enable decision-	
B L O C	H400 The Quest for Decisive Victory: America's Approach to War, 1930-2017		maintaining operational readiness and deploying in support of LSCO within MDO.	integration of a division preparing for LSCO.		making.	
S	L400 Art of Command	X	XX	ASCC			

AOC Module 0: The Operations Process and the Brigade



MOD 0 prepares students to both lead the MDMP and serve as staff officers on a brigade-level or higher staff executing the operation process.

Content

Themes

- Planning
- Preparing
- Executing
- Assessing

Practicums

- Brigade offensive operations planning
- Rehearsals
- Brigade execution and assessment.

- Warfighting Function Staff Running Estimate
- Argumentative Essay
- Contribution to Group Learning





AOC Module I: Train, Ready, & Deploy the Division

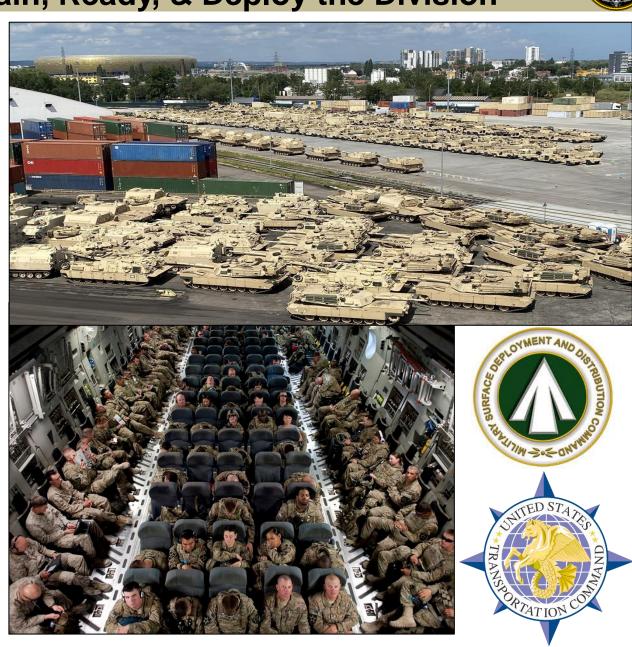


MOD I prepares students to understand the roles & responsibilities of a U.S. Army division and its enablers in developing & maintaining operational readiness to deploy in support of Large-Scale Combat Operations within Multidomain Operations.

Content

- Division Training & Readiness
- Division Roles & Capabilities
- Enablers: Cyber, Theater Protection, SOF, Signal Support
- Sustaining Power Projection
- Sustaining LSCO Operational Reach

- Multiple Choice Exam
- **Deployment Practicum**
- Contribution to Group Learning





AOC Module II: Joint Reception, Staging, Onward Movement, and Integration (JRSOI)



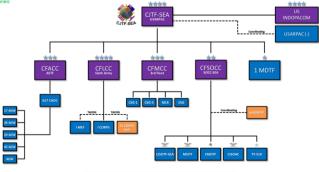
MOD II is designed to introduce students to JRSOI, the process by which the joint force receives and prepares forces for combat operations in an operational area. Students will gain an understanding of key aspects of the JRSOI process, understand theater organizations and infrastructure, and plan for division movement. Students are introduced to and address with the challenge of moving a division formation from TAA to the division's assigned AO, a skillset that has atrophied due to rotational unit operations.

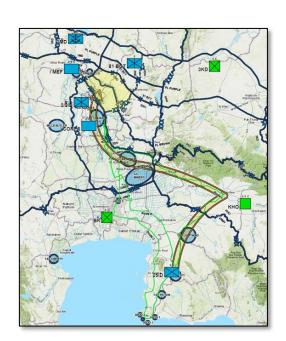
Content

Two lessons and an application on Preparing the Theater and Onward Movement planning; one practicum to plan the movement of a division in LSCO

- Multiple Choice Exam
- Contribution to Group Learning
- Division Movement Plan













AOC Module III: Division Defensive Operations



MOD III prepares students to integrate information collection and targeting integrating processes into the operations process and apply US Army and US joint doctrine to division defensive operations during LSCO.

Content

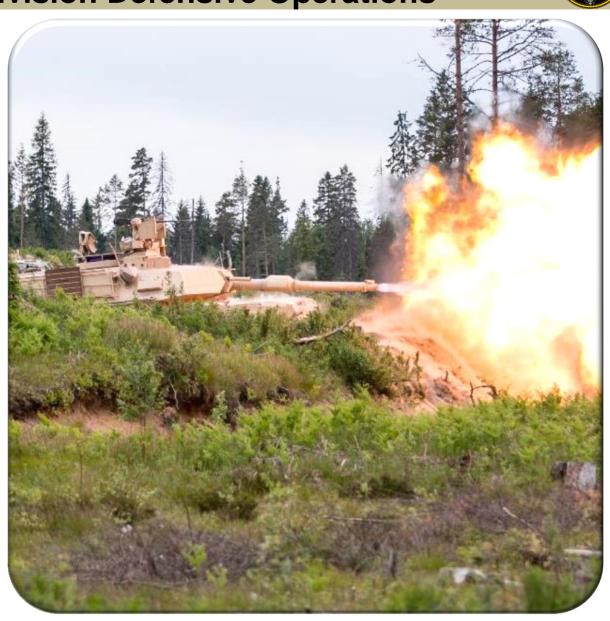
Themes

- Foundations of the defense
- Information collection
- Targeting

Practicums

- Information collection
- Targeting
- Division defensive operations planning

- Commander's Intent and Planning Guidance
- Multiple Choice Exam
- Contribution to Group Learning



AOC Module IV: Division Offensive Operations



In MOD IV, students analyze US Army and US joint doctrine in the conduct of division offensive operations during large-scale combat operations (LSCO). Students also analyze the processes, procedures, and activities associated with the US Army operations process during division offensive operations.

Content

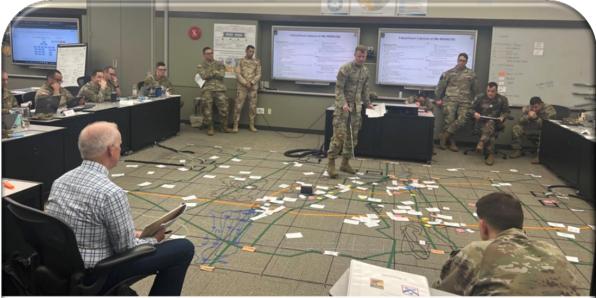
Themes

- Foundations of the offense
- The operations process

Practicums

- Division level offensive planning
- Preparation
- Execution and assessment

- Running Estimate
- Warfighting Function Point Paper
- · Contribution to Group Learning





H400: The Quest for Decisive Victory: America's Approach to War, 1930-2017



H400, the military history portion of AOC, explores the historical precedents to the current operating environment. It examines how the U.S. sought to achieve decisive military victory from World War II to Iraq and the challenges that the nation faced in adapting its strategies, operational approaches, and military institutions to meet a changing world.

Content

H400 traces the evolution of the U.S. theory and practice of warfighting since 1930. Topics include the challenges of mobilizing the nation to wage a global total war and fighting limited wars in the nuclear era, and the theorists Mahan, Corbett, and Douhet.

- Contribution to Group Learning
- Argumentative Essay Sentence Outline and Annotated Bibliography
- Argumentative Essay (10-12 pages)



L400: The Art of Command

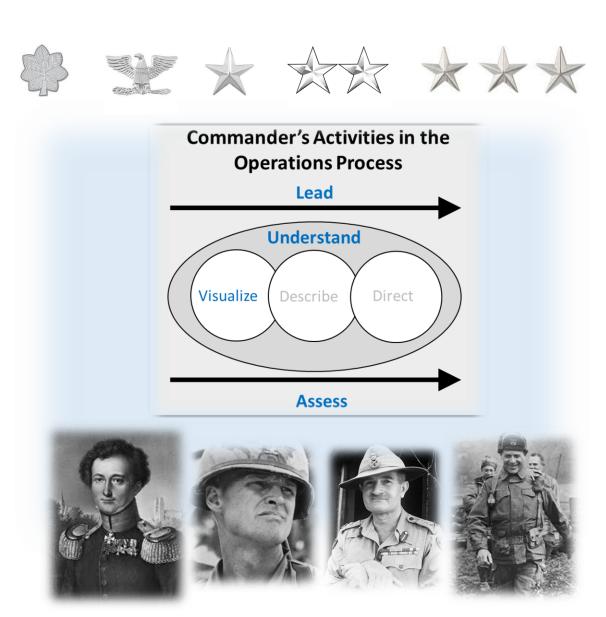


L400 examines the application of the art of command in large scale combat operations. The eight lessons help develop the skills you need to succeed as organizational leaders and commanders in complex environments.

Content

- Complexity
- Adaptive leadership
- · Situational understanding
- Decision-making
- Leading multi-national organizations
- Ethical alignment in war
- Followership and moral courage

- Contribution to Group Learning
- Analytical Essay (10 to 12 pages)





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Director, US Student Division (USSD)

A101 Applied Leadership Lab+

Director, International Military Student Division (IMSD)

A102 IMS Applied Leadership Lab A104 IMS Know Your World (KYW) Presentations

Directorate of Graduate Degree Programs (DGPD)

A201 Special Topics

A202 History and Cultures of the Greater Caribbean Area

A203 Cuba, the US, and the fight for the Western Hemisphere

A204 Defending the Western Hemisphere: Case Studies through Wargaming

A211 Research Methods I

A212 Historical Research Methods I

A222 Historical Thesis Seminar, Research Methods II

A221 Thesis Seminar, Research Methods II

A231 Thesis Completion, Research Methods III

Director of Academics (DAO)

A205 Data Literacy in the Operations Process (Pilot)

U.S. Navy

A850 U.S. Navy Capabilities (C307)+

A851 Navy Research Project+

Staff Judge Advocate (JAG)

A250 Judge Advocate Leadership Course+

A254 Military Law for Leaders

A255 JAG Independent Study+

U.S. Air Force

A862 Joint Air Mobility Operations

A863 The Application of Unmanned Aircraft Systems in the JOE (S)+

A864 Evolution of Airpower Theory

A865 Air Force Research Project+

A866 Joint Firepower Course+

A868 The Nuclear Enterprise (S)+

Resident CGSOC Electives (1 of 2)



U.S. Marine Corps

A878 USMC Capabilities (C308)+ A879 USMC Research Project+

Department of Army Tactics (DTAC)

A301 Field Grade Role in MDMP

A302 Warfighting Integration

A303 Training Management for Operations Officers

A304 Tactical Decision Making for Commanders

A305 Air Ground Operations+

A306 Advanced Engineer Operations

A307 Advanced Fires

A309 Army Operations Independent Study (24 hours)

A310 Army Operations Independent Study (48 hours)

A311 Brazil Exchange+

A312 France Exchange+

A314 Germany Exchange+

A315 United Kingdom (UK) Exchange+

A317 Australia Exchange+

A320 Refugees and Displaced Persons in the OE

A321 Battlefield Deception

A322 Knowledge Management for Organizational Leaders

A323 Army Information Operations Planning

A326 Planning for Disaster (DSCA in CBRN Environment)+

A328 Defense Support of Civil Authorities+

A329 Applied Training Management: Pistol **Qualification+**

A330 Urban Operations

A331 Reconnaissance and Security Operations

A332 Professional Credentialing Independent Study I

A333 Professional Credential Independent Study

A334 Engineer Professional Practicum

A335 Protection Integration and Synchronization for Warfighters (Pilot)

A337 Intelligence Support to Army Operations (S)+

A338 Advanced Intelligence Seminar (TS)+

A339 Tactical Intelligence (TS)+

A340 Exercise Eagle Owl

A343 Brigade S6 Staff Course

A350 BCT Tactical Application Course

A351 BCT Exercise Integration+

Directorate of Simulation Education

A360 Application of CPCE in Support of the Operations Process+

A363 Introduction of JBC-P in Support of the Ops Process (S)+

A369 Mission Command Digital Master Gunner (S)+

A371 Tactical Application Support Officer+

A380 Wargaming for Leader Professional Development

A382 Fundamentals of Wargame Design

A385 MMAS Wargame Design Seminar

A388 Exercise Support Officer

A389 Simulations Independent Study

Department of Sustainment & Force Management (DSFM)

A401 Research into Sustainment Problems - I

A405 Certified Defense Financial Management (CDFM)

A406 CDFM - Acquisition (CDFM-A)

A407 Defense Acquisition Workforce Improvement (DAWI) I

A408 Defense Acquisition Workforce Improvement (DAWI) II

A409 Healthcare Management IS-I

A410 Healthcare Management IS-II

A411 Continuing Medical Education/Certifications IS-I*

A412 Continuing Medical Education/Certifications IS-II*

A417 Garrison Operations and Functions

A420 EOD Operations (S)+

A430 Sustainment of DSCA Operations+

A442 Human Resource Operations Course

A455 Quantitative Tools for Staff Officers

A459 Understanding Industry (Business Acumen)

A467 Army Health Systems Operations

A482 Support Operations for Tactical Coalition Warfare

A483 Theater Sustainment Planners Program (TSPP): Set the Theater & Sustain the Force

A488 Division Transportation Course (DTO) (S)+

A491 Logistics for Executive Officers

A492 Support Operations Course (SPO)

A493 Leading Sustainment Operations

A494 Brigade S-4 Operations

A496 Operational Contract Support (OCS)

A497 Joint Logistics

A499 Force Management and Military Reform

Department of Military History

A601 Greek and Roman Warfare

A610 Medieval European Warfare

A620 20th Century Urban Operations

A622 Origins of the American Army 1607

A623 Understand Military History Through Film

A624 Race and Gender in US Military History

A625 Field Historian (CSI)

A627 The Soviet-German Conflict

A632 Irish Revolutionary Warfare

A640 History of Logistics

A648 The History of Homeland Security

A650 The Korean War

A651 Chinese Way of War

A652 The Roots of Conflict in the Middle East

A653 Military History of the INDOPACOM AOR

A654 U.S. Civil War

A656 Militaries Between the Wars

A658 Sioux Wars Staff Ride *(AUP)

A659 Modern Naval Theory

A660 The American Civil War for International Officers *(AUP)

A664 WWII, Conflict Termination and the Cold War

A668 The French Way of War

A670 Warfare in the Age of the Crusades

A672 History of ISIS and GWOT

A673 Operational History of the GWOT

A677 War Crimes

A678 Women at War

A681 History in Action: Case Studies in Decision-Making

A685 Blood and iron: German Military History, 1640-Today

A687 The Cold War: Roots of Today's Security Environment in Europe

A691 An Operational History WWII in Europe

A692 World War II: The Pacific

A695 The American Experience in Vietnam

A698 Great Campaigns

A699 The Evolution of Military Thought

Legend

* = Instructed by agencies outside the College

(S) = Secret

(TS) = Top Secret

Bold = Instructor Permission

+ = US Only

August September October November December February Month AOC AOC **Common Core Electives Program** -- - 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 --

Resident CGSOC Electives (2 of 2)



Department of Joint, Inter-Agency and Multinational Operations (DJIMO)

A501 Research in Joint, Interagency and Multinational Operations

A502 Military Deception (S)+

A504 Homeland Security+

A505 Insider Threats+

A506 Homeland Security Planner's Course

A507 Domestic Terrorism+

A509 Climate Change and National Security: Implications for the Military

A511 Dimensions of the Strategic Thinking

A512 National Security Policy Formulation

A514 Current Strategic Concepts

A515 Introduction to Civil-Military Relations

A516 The Economic Instrument of Power

A517 Foreign Policy & National Security: Diplomacy in the IA Environment

A519 Joint Humanitarian Operations Course

A520 Security Cooperation

A521 Advanced Security Cooperation (S)+

A522 Peace Operations

A523 Afghanistan and US Strategy

A524 Introduction to Foreign Aid

A525 Countering Weapons of Mass Destruction

A527 Counterinsurgency: Current Doctrine and Practice

A529 Understanding Terrorism

A530 Joint Operational Fires and Effects Course (S)+

A534 Joint Force Command

A535 Advanced Joint Operations Planning

A537 Space Orientation (S)+

A538 Communicating to Senior Leaders

A539 Multinational Operations

A540 Consolidation of Gains and Transitional Governance

A541 Advanced Joint Planning Systems (S)+

A542 Amphibious Operations

A543 Space Operations (TS)+

A545 Intelligence Challenges in the 21st Century

A548 Modern Espionage (S)+

A551 Indo-Pacific Strategic Studies

A552 Korea and Northeast Asian Regional Security

A553 China: Military Art, War, Strategy and Conflict

A554 Middle East Strategic Study (Regional)

A556 Southeast Asia Strategic Studies

A558 USCENTCOM South - From the Levant to the Gulf

Department of Joint, Inter-Agency and Multinational Operations (DJIMO (cont.)

A560 European Security

A562 Africa Strategic Studies

A565 Eurasia's Evolving Operational Environment

A566 Cyberspace Operations (TS)+

A567 South Asian Strategic Studies

A568 Latin America and Caribbean Studies

Special Operations Forces

A570 Special Operations Independent Research (Joint SOF CBIs)

A572 SF Company Commander Course (S)+

A573 SOF Language Independent Research Course+

A574 CA Company Commander Course (S)+

A575 Special Operations Campaign Planning (TS)+

A576 Unconventional Warfare (S)+

A580 PO Company Commander Course (S)+

A582 SOF Independent Studies / Research

A590 Irregular Warfare (S)+

Department of Command Leadership

A710 Total Fitness: Holistic Health and Fitness (H2F)

A713 Mentoring

A714 Hacking the Tactical Brain

A716 Leadership: A Force for Change

A718 Negotiations for Leaders

A721 Women & Leadership

A722 Emotional Intelligence for Leaders

A724 Case Studies on Organizational Leadership in Combat

A726 Preparation for Battalion and Brigade Command

A734 Genocide and Mass Atrocities Studies Seminar+

A740 Military Ethics Symposium Independent Study

A741 Ethical Leadership

A799 Independent Study on Leadership

Special Topics

A948 World Religions and Moral Leadership (Chaplain)

A981 Writing for Publication Independent Study (CGSS)

Language Programs

*Language offerings change annually based on demand and availability in KU

A001 Beginning Chinese (KU)

A002 Chinese II (KU)

A006 Beginning French (KU)

A007 French II (KU)

A011 Beginning German #1 (KU)

A012 German II (KU)

A017 Beginning Italian #1 (KU)

A018 Italian II (KU)

A023 Beginning Japanese #1 (KU)

A024 Japanese II (KU)

A029 Beginning Korean (KU)

A030 Korean II (KU)

A031 Intermediate/Adv Korean (KU)

A045 Beginning Russian (KU)

A046 Russian II (KU)

A061 Beginning Spanish (KU)

A062 Spanish II (KU)

A096 Language Self Study (Online JKO)

Skill Identifiers Granted

3C: Operational Contract Support (A496)

3H: Joint Planner (A534, A535, A541)

3Y: Space Enabler (A537 & A543)+

5C: Digital Master Gunner (A360, A363, A369)+

5U: Air Operations Officer (A866)+

5X: Historian (A625)

6Z: Strategic Studies (A512, A514, + regional study & strategic study electives)

L8: Joint Operational Fires and Effects (A530)+

P1: Theater Logistics Planners Program (A483)

P4: Information Operations Planner (A323)

D7A: Defense Support to Civil Authorities Specialist (A328 & A504)

E9C: Genocide Prevention (A734)

Certificate Programs

Security Cooperation Certificate Program (A520, A521 and one regional study)

Certificate in Inter-Agency Studies (A512 and two of A504, A517, A519, A520, A521, A524, A545)

Certificate in Homeland Security Studies (A504 and two of A231, A326, A328, A505, A506, A507, A525, A648)

African Regional Studies Certificate Program (A520, A562 and one of A515, A516, A522, A524, A528, A534, A539, A666, A734, A948)

Indo-Pacific Regional Studies Certificate Program (A551 and two of A552, A553, A556, A567, A023 or A024, A501, A520, A521, A539, A650, A651, A653, A692, A695)

European Regional Studies Certificate Program (A560, A565 and one of, A501, A632, A687, A691, or European language

Middle East Regional Studies Certificate Program (A554. A558 and one of A501, A520, A523, A652, or A672)

Support Operations Course Certificate Program (A492 or A482 and A350)

Brigade S-1 Certificate Program (A442)

Tactical Coalition Warfare Program (A350 and A340 or MOD X Elective and A340)

Masters of Military Arts and Studies

MMAS: A211, A221, A231

History MMAS: A212, A222, A231

Wargame Design MMAS: A211, A221, A231, A385

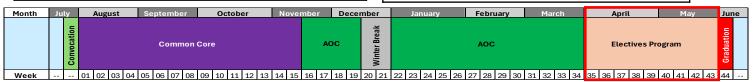
* = Instructed by agencies outside the College

(S) = Secret

(TS) = Top Secret

Bold = Instructor Permission

+ = US Only



Conclusion



- Challenging and Integral: The course is rigorous and demands high intellectual and professional engagement.
- Serious Commitment: It is a commitment to your growth and readiness for higher responsibilities.
- Not Just Academic: It prepares you for real-world challenges and leadership roles.
- Reflect and Apply: Continually reflect on the lessons learned and apply them in your military roles.

Next Steps

(Professional Reading Recommendations)

- "Leaders Eat Last" by Simon Sinek Explores leadership principles that foster strong team dynamics and effective leadership.
- "Defeat into Victory" by Field-Marshal Viscount Slim an account of the retaking of Burma in WWII with descriptions of planning and leadership at the operational level of war.
- "This Kind of War" by T.R. Fehrenbach an account of the U.S. in the Korean War with insights that inform future warfighting.
- "Team of Teams" by General Stanley McChrystal Provides insights into the complexities of modern warfare and the necessity of adaptive leadership.
- "The 7 Habits of Highly Effective People" by Stephen Covey a proven framework for efficiency, effective communication and critical thinking.
- Articles from the Chief of Staff of the Army's Recommended Articles, <u>https://www.armyupress.army.mil/Resources/CSA-Recommended-Articles/</u>